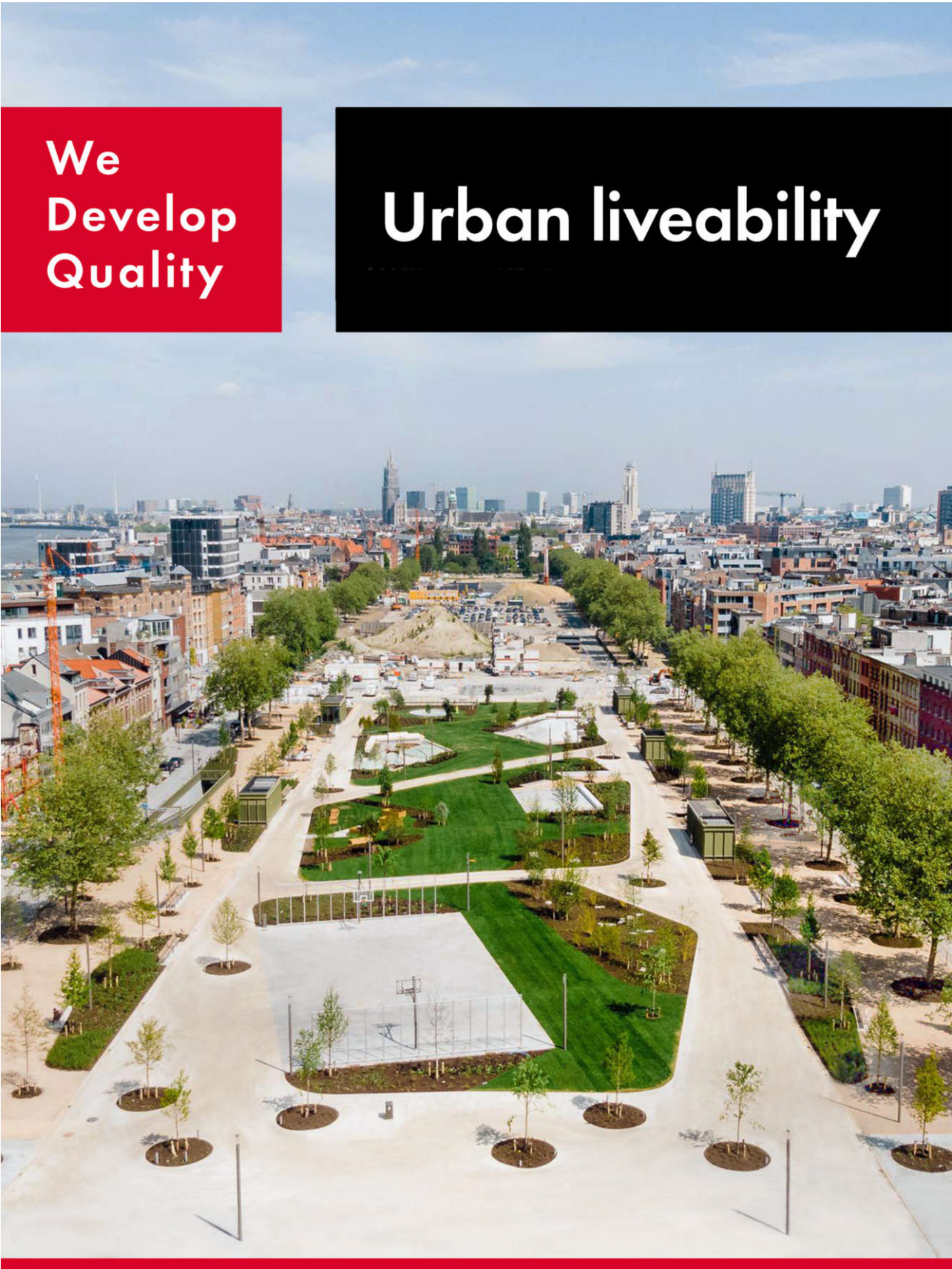


ANNUAL CSR REPORT 2022

We
Develop
Quality

Urban liveability



OUR PRODUCTS AND SERVICES

Contract types

We deploy a variety of contract types to capture value for our stakeholders.

- | We capture value for public and private landlords by offering a range of contract types and value propositions.
- | We operate parking facilities that we own, have in concession, lease, or have under a management contract.
- | We also have control fee contracts in our portfolio, ensuring that parking capacity is used according to set rules and regulations.

We have over 2,000 control fee contracts, serving more than 100,000 parking spaces which are regulated under private property rights and controlled by our parking attendants.

Results

The following table shows the numbers of parking facilities (PFs) and parking spaces (PSs) in the most important contract forms. Acquisition efforts in 2022 have expanded our portfolio by about 5%.

Strategic locations

We capture value through our portfolio of purpose-built and off-street parking facilities (PFs) at strategic locations: in or near multifunctional inner-city areas, at public transport interchanges, and at hospitals.

In cities where we operate five or more car parks, we become a highly efficient parking operator and profound mobility partner. We can then engage in meaningful dialogue with other parking and mobility partners, including:

- | providers of parking route information systems;
- | urban planners on capacity and routing traffic;
- | landlords to efficiently operate their car parks;
- | shared mobility and public transport providers;
- | parking tariff policy makers.

With our integrated and connected expertise, municipalities can take multiple measures to:

- | reduce traffic searching for a place to park;
- | improve air quality and reduce emissions;
- | provide for sufficient parking capacity and proper usage, both on and off-street;
- | create a more liveable urban environment.

Results

We have 51 cities with five or more PFs.

Table 1: Q-Park portfolio in contract types

| | 2020 | 2021 | 2022 |
|--|-------------|-------------|-------------|
| Total Parking Facilities (PFs) | 3,076 | 3,308 | 3,460 |
| Owned, Concession + Long-Leased (O+LL) PFs | 689 | 710 | 719 |
| Short-Leased PFs | 107 | 90 | 102 |
| Managed PFs | 209 | 283 | 286 |
| | 2020 | 2021 | 2022 |
| Total Parking Spaces (PSs) | 571,166 | 649,189 | 677,979 |
| O+LL PSs | 286,870 | 291,920 | 317,120 |
| Short-leased PSs | 36,873 | 33,974 | 29,335 |
| Managed PSs | 148,315 | 217,797 | 221,901 |