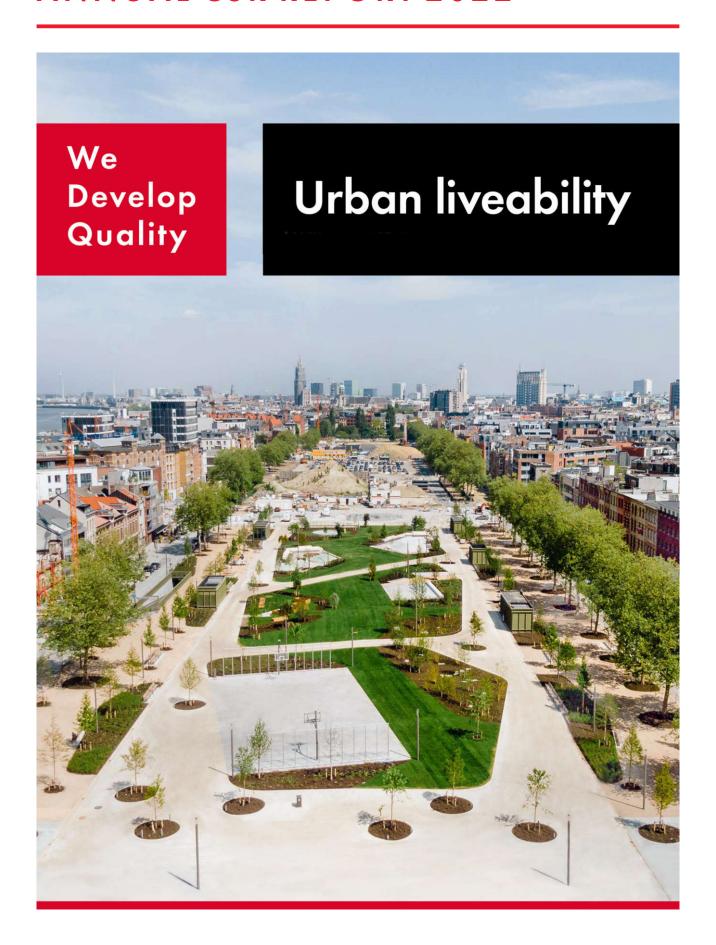
ANNUAL CSR REPORT 2022





STAKEHOLDERS

Q-Park has a large number of stakeholders. The following overview shows how we engage with and involve our key stakeholders in our policy.

Stakeholders	Requirements	Activities	Resources
Capital market - Shareholders - Bond investors - Banks ¹	I Benchmarking I Financial health and insensitivity to risks I Innovation, research, and development I Transparency and communication I Good reputation I Ethical operating activities and compliance I Privacy and data security I Clarity about the relationship between financial and sustainability reporting	Strategy, policy, risk management, and calculating financial results Relationship between financial and sustainability reporting Reporting according to guidelines, as basis for comparison with other organisations Reputation management Compliance with legislation and interpretation of responsibilities Information over consequences of investments and divestments Information over future opportunities and product innovations	General meeting of shareholders, quarterly investor calls and meetings with banks Website, press releases, annual reports Compliance Relationship management Integrity Policy CSR Code
Customers - Private - Business ²	Fair competition and prices Accessible parking facilities Security practices Quality and good parking services Privacy and data security Good complaints processing	Quality management Information regarding liability Health and safety measures Product development and environmental management	 Website, press releases, annual reports Compliance Customer Service Desk Customer satisfaction surveys Information at the location

¹ Interaction frequency: quarterly

² Interaction frequency: daily

Stakeholders	Requirements		Activ	Activities		Resources		
Employees - Existing	I	Job security and correct remuneration	I	Inform about Q-Park's plans and intentions	I	Consultation between management		
	1	Ethical	I	Work policy and HRM		and employees		
		business operations	I	Health and safety measures	I	Performance and		
	1	Safety and good		and prevention of incidents,		appraisal interviews		
		working conditions		emergencies, and accidents	I	Employee training		
	1	Good reputation	1	Education and training	1	Internal reputation		
	1	Diversity	I	Prevention of fraud and		and communication		
	1	Transparency		undesirable behaviour	1	Employee		
		and communication	1	Risk and		satisfaction surveys		
				reputation management	I	Integrity Policy		
Business		Ethical	I	Inform about Q-Park's plans		CSR Code		
partners		business operations		and intentions	1	Annual reports		
- Suppliers	1	Partnerships	I	Quality control and	1	Negotiations		
- Commercial	1	Quality		information about liability	1	Position papers		
parties ¹	1	Chain responsibility	I	Health and safety measures		and showcases		
	1	Transparency	I	Prevention of fraud and	1	Collaboration		
		and communication		undesirable behaviour		(on innovation)		
	1	Innovation, research	I	Production conditions (also		and consultation		
		and development		in the chain)	1	Integrity Policy		
			I	Product development and	I	Participate in		
				care for the environment		knowledge platforms		
			1	Sharing 'best practices'				
			I	Drafting standards				
			I	Comply with voluntary				
				agreements within sector				

¹ Interaction frequency: monthly

Stakeholders	Requirements		vities	Reso	Resources	
Municipalities - Local authorities - Communities	Benchmarking Employment Ethical operating activities and compliance Integration of transport modes Viable, accessible, and economically flourishing cities Cooperation and	1 1 1	Design and implementation of the policy Sharing 'best practices' Own regional initiatives Modify design of parking facilities to suit the surroundings Sustainable construction, maintenance and renovation	1 1 1	Website, press releases, annual reports Collaboration and consultation CSR Code Sponsoring and donations	
	support for social projects	1	Public- Private Partnerships			
Governments, politics and society as a whole - National	Safe, healthy, pleasant and social living environment Countering	l I	Initiatives for sustainable urban mobility Prevention and reduction of damaging	1	Website, press releases, annual reports Consultation	
governments - EU	climate change Economical use of		environmental impact Contribution to		groups Integrity Policy	
- International institutes ²	raw materials, energy and water	•	transparency of sector		inegrily rolley	
	Ethical business operations					

¹ Interaction frequency: monthly

² Interaction frequency: at least once a year

GLOSSARY

AED

Automatic External Defibrillator, a resuscitation device

AIB

Association of Issuing Bodies - develops, uses and promotes a European, harmonised and standardised system of energy certification for all energy carriers: the European Energy Certificate System - "EECS".

ANPR

Automatic Number Plate Recognition

API

Application Programming Interface

AR

Annual Report

CCTV

Closed-circuit television

CLA

Collective Labour Agreement

Climate neutral

Refers to the idea of achieving net zero GHG by balancing those emissions so they are ≤ to the emissions that get removed through the planet's natural absorption

CO,

Carbon dioxide: end product of complete combustion of hydrocarbons such as fossil fuels

CPI

Consumer Price Index

CPO

Charge Point Operator

CSFs

Critical Success Factors

CSR

Corporate Sustainable Responsibility

CSRD

Corporate Sustainability Reporting Directive

Dutch GAAP

The Dutch GAAP includes the Dutch Civil Code and the Dutch Accounting Standards published by the Dutch Accounting Standards Board.

EBITDA

Earnings Before Interest Tax Depreciation and Amortisation

EPA

European Parking Association

ERM

Enterprise Risk Management

ESG

Environmental, social and governance

ESPA

European Standard Parking Award

EU

European Union

ΕV

Electric Vehicle

ΕV

Electric vehicle

GDPR

General Data Protection Regulation

GHG

Green House Gas emissions